

ANNE ARUNDEL MEDICAL CENTER \* MARYLAND  
 PROPOSAL TO CHANGE THE \* HEALTH CARE COMMISSION  
 TYPE AND SCOPE OF \*  
 HEALTH CARE SERVICES OFFERED \* DOCKET NO.: 15-02-2360  
 TO INCLUDE CARDIAC SURGERY \*  
 \* \* \* \* \*

**AFFIDAVIT OF RONALD PETERSON IN SUPPORT OF  
 ANNE ARUNDEL MEDICAL CENTER  
RESPONSE TO INTERESTED PARTY COMMENTS**

I, Ronald Peterson, being over 18 years of age and competent to testify as to the matters set forth herein, state as follows:

1. I am the President of The Johns Hopkins Health System Corporation (“JHHSC”) and the Executive Vice President of Johns Hopkins Medicine (“JHM”). JHM is a collaboration between The Johns Hopkins University School of Medicine (“JHUSOM”) and JHHSC to further their shared tripartite mission of research, teaching and patient care.

2. I have worked closely with the executive leadership at Anne Arundel Medical Center (“AAMC”) for years. The more that I have discussed my vision for the future of health care with them, the more I have realized that an alliance between our two institutions could increase access to quality medical care for patients throughout the region. It is strategically important for JHM to affiliate with clinically strong medical centers. JHM does so selectively, intending to develop clinical communities that can improve quality. In this regard, AAMC was an obvious choice.

3. In March, 2007, AAMC and JHM formed a strategic alliance. Our focus was on health care reform and the potential for joint clinical programs, satellite health care centers, and

collaboration on clinical research. The alliance was a success, and we renewed our agreement in 2012.

4. AAMC has a high quality cardiology program with an excellent reputation for cardiac procedures, such as cardiac catheterization and percutaneous coronary interventions.

5. On February 20, 2015, JHM and AAMC entered into a Licensing and Program Agreement (the “Agreement”), a redacted copy of which is attached as Exhibit 24. The purpose of the Agreement was to collaborate on completing the cardiac continuum of care in AAMC’s proposed cardiac surgery service area by developing a cardiac surgery program at AAMC (the “Program”).

6. JHM’s strong commitment to the Program is evidenced throughout the Agreement. Under the Agreement, the Program will be owned by AAMC and will be operated in collaboration with the cardiac surgery program at The Johns Hopkins Hospital (“JHH”). The Program will be led by a Chief of Cardiac Surgery from JHH who will work with AAMC leadership to foster the success of the Program with respect to quality, efficiency, costs, community awareness, and integration of the Program in the Anne Arundel Health System. JHUSOM and JHHSC will provide cardiac surgeons and perfusionists to help staff the Program. JHUSOM has also committed its technical expertise to help AAMC develop clinical protocols and train staff.

7. JHM’s strong commitment to the Program is a long-term one as well. This is evidenced by the twenty-year term of the Agreement, which will renew automatically for two additional ten-year terms, unless terminated earlier by one of the parties.

8. The collaboration between Anne Arundel Medical Center and JHM will result in a high-quality, patient-centered, accessible, and affordable cardiac care at AAMC.

I SOLEMNLY DECLARE UNDER THE PENALTIES OF PERJURY AND UPON PERSONAL KNOWLEDGE THAT THE FOREGOING AFFIDAVIT IS TRUE AND CORRECT.

Executed on August 25, 2015 in Baltimore City, Maryland

  
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Ronald R. Peterson